Annual report



2022



Annual report 2022

We are the world's biggest public network for international cooperation in R&D and innovation, present in over 45 countries.

Our network consists of ministries and national and regional funding agencies and the European Commission, who provide funding and support to organisations collaborating on international R&D projects or wanting to explore international markets.

Since 1985, we have supported the R&D of thousands of ground-breaking commercialised products, processes or services that have positively impacted society and helped economies grow.

www.eurekanetwork.org

Eureka Network

F in

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As most recent Eureka Chair, following in the footsteps of my friend and former colleague Miguel Bello Mora, I am delighted to introduce this annual report. The past year has been another remarkable one. I feel as though, after several months of getting to know Eureka better, I have

only touched upon the surface of this great network: the people, projects, innovations and diverse interactions Eureka mobilises.

I have been impressed by the agility and flexibility of Eureka's decision-making processes, which direct efforts towards areas that are the most pressing and productive for our future whilst preserving commitments to the R&D of innovations the world needs for long-term socio-economic benefit. The willingness to embrace opportunities to further streamline our operations and investigate the diversification of our portfolio of programmes has also stood out. Portugal's 18 months as Chair gave momentum to consolidating Eureka's role in the global innovation funding landscape, attracting new actors to the network and improving Eureka's visibility.

During our Chair tenure, our ambition to explore collaboration opportunities in Africa and North and South America led to three "Eureka meets the Atlantic" events in Cape Town, Rio de Janeiro and Boston. The first Innowwide call for projects also launched with a focus on Africa, and our diplomatic missions bore fruit: a declaration of intent was signed with the Kenyan National Research Fund (NRF), a first step to closer cooperation with one of Africa's fastest growing economies.

The Ministerial Conference held in Estoril in June saw strong political participation and the signature of a memorandum of understanding between Eureka, represented by Elvira Fortunato, our Minister of Science, Technology and Higher Education Elvira Fortunato and Jean-Eric Paquet, EU Commission Director-General. In the same month, the grant agreement for the European Partnership on Innovative SMEs was signed, securing the continuation of our successful Eurostars programme. A Global Innovation Summit followed the Ministerial Conference, raising Eureka's visibility and achievements. There, SMEs and stakeholders had a venue for a lively exchange of ideas and to start many new collaborations.

I would like to recognise Brit Helle for her outstanding leadership of the Secretariat since her arrival in September 2021. Her vision and work alongside Eureka's Executive Board has been fundamental in the roll-out of an ambitious strategy and Portugal's Chair plan. She has succeeded in harnessing and developing talent and passion within the Secretariat and exploited it to deliver our shared vision for a high-performance R&D and innovation network. This recognition is extended to the entire Secretariat team as the backbone of Eureka with a commitment to deliver. In the contingency period during which I was Chair, I witnessed unconditional support from all members of the team. I believe the Secretariat is fundamental to our organisation's stability and continuity; with a view to improving Eureka's agility, we must grant more autonomy to some aspects of the Secretariat's management.

We have done much over the past year but there remains much to do. I would like to recognise the energy and achievements of my Chair team and finally express my enormous thanks to Eureka's Executive Board, including those who stepped down this year: Ante Janko Bobetko, Klaus Puchbauer-Schnabel and Sandra Lehneke. The contributions they have made to building and guiding Eureka have been crucial to our success and navigation through complex challenges. The people that make up the network as a whole continue to prove they are the organisation's greatest asset, with their enthusiasm and dedication in often challenging circumstances. We should recognise their resilience and ability to learn and adapt.

I would also like to welcome Professor Dr. Ahmet Yozgatlığil, Vice President of the Scientific and Technological Research Council of Türkiye (TÜBİTAK), who joined the Executive Board in 2021, and who will lead Eureka's Turkish Chair from July 2023 onwards.

Eureka's future is bright, as we continue to follow our strategic roadmap for a dynamic research and innovation system that allows people and ideas to flourish for the benefit of society and businesses. The Eureka network has a fundamental role for scientific and economic diplomacy as it unites countries around a common objective: cooperation between people worldwide.

Ricardo Conde President of the Eureka Association

In 2022

FEBRUARY Eureka meets the Atlantic event in Cape Atlantic event in Rio de Janeiro **APRIL** Eureka meets the and Global Innovation Summit with Eureka Innovation Award **SEPTEMBER** First Innowwide call for projects launched



I am writing this foreword 16 months into my tenure as Director General of the Eureka Secretariat and echo the words of Chairman Ricardo Conde; 2022 has once again illustrated Eureka's exceptional strength. The network and my team at the Secretariat delivered great results, addressing

today's global challenges and anticipating those of the future.

The diversity, strength, relevance and reach of our portfolio of programmes was illustrated with two R&D powerhouses, Canada and Korea, choosing to upscale their involvement by becoming full member Eureka countries. Chile's reassociation in 2022 is also ensuring visibility for Eureka and support for companies in one of South America's most economically stable and prosperous nations.

Eureka's Strategic Roadmap defined our actions, as we strove to make Eureka the best place for innovative companies to begin their collaborative R&D and grow internationally. I continue to be inspired by beneficiaries of Eureka funding who innovate in unique and challenging climates and choose us to support their endeavours. Through their projects, jobs are created, economies are boosted and the industries in which they operate are more competitive. To that is added the major societal benefit their project results bring, enriching lives locally and globally in healthcare, transport, environment, agriculture and many other sectors.

Our network's achievements in 2022 have been outlined by Ricardo, and are elaborated upon in this report, but I would like to highlight some key events.

Following completion of an Innowwide pilot programme in 2021, an initiative financing viability assessment projects for European SMEs in target countries outside of Europe, Eureka took on the next version of this programme within the European Partnership on Innovative SMEs alongside Eurostars-3. The first call for projects resulted in 272 applications, a third of them focused on target countries in Africa (a specific goal for this first call). In 2022, a grant agreement for the European Partnership on Innovative SMEs was signed with the European Commission after intensive work by many to prepare for it.

I was also delighted to be invited to take part in an excellent event on research and innovation funding synergies, organised by the Czech Presidency of the Council of the European Union in Prague in July; to speak at Bpifrance's Innovation Generation annual conference in Paris in October and to attend Web Summit in Lisbon the following month.

Network projects continues to boast high participation and the five Eureka Clusters together launched a sustainability call for projects, as well as individual calls. Globalstars saw success with a completed call for projects with Brazil, and the investment-readiness programme continues to organise sessions and establish relationships with corporates around the world.

Guided by our values of excellence, innovation, passion, trust, teamwork and integrity, Eureka is delivering on its ambition to remain the world's biggest network of ministries and funding agencies cooperating to support international R&D and innovation. Under the Turkish Chair, kicking off in July 2023, Eureka will continue developing its funding programmes and activities to address global challenges and reinforce the digital and green transitions. I am excited to be part of that collaborative process.

I continue to enjoy and value working with colleagues across the network and with our many stakeholders. In particular, our cooperation with the European Commission has always been close and is now guided by a renewed memorandum of understanding signed at a Ministerial Conference in June 2022. With the European Partnership on Innovative SMEs co-fund grant agreement also signed in June 2022, we are in a strong position to plan and deliver impactful results over a longer period.

Since my arrival in September 2021, I've been impressed at my team's incredible ability to adapt to an ever-changing environment and remain both effective and motivated. I would like to express my sincere thanks to them for our achievements. We continue to evolve, communicating our successes, efficiently running our IT platforms and databases, designing and implementing our programmes and supporting our Chair and the network. It is also very motivating to have strong support from Eureka's network and in particular, the Executive Board.

Brit Helle Director General of the Eureka Secretariat

Town MARCH Network meetings in Terceira Island in the Azores © Eureka meets the Atlantic event in Boston JUNE Network meetings in Cascais © Ministerial Conference ceremony in Estoril © Grant Agreement for the European Partnership on Innovative SMEs signed NOVEMBER Network meetings in Spa © European Partnership Stakeholder Forum event

Network expansion

In 2022, we reinforced Eureka's strategic position as a global network when the Eureka countries, South Korea and Canada, advanced from being partner and associated countries to full member countries.

South Korea and Canada's full membership was confirmed in a live signing by Soosung Hwang, Deputy Minister of Trade and Industry, Stéphane Dion, Special Envoy to the European Union and Europe on behalf of the Honourable François-Philippe Champagne, Minister of Innovation, Science and Industry and Elvira Fortunato, Portuguese Minister for Science and Technology at a Ministerial Conference in Estoril, Portugal, on 22 June, 2022. Both countries and representative national funding agencies, the Korea Institute for Advancement of Technology (KIAT) and the National Research Council of Canada (NRC) have been dedicated to their involvement in Eureka since joining in 2009 and 2012 respectively.

In tandem, the Regulatory Corpus was reframed to reflect these changes: after eight years of being an associated country, non-European countries may be invited to become full member countries and benefit from the same privileges as European countries in Eureka's network.

"I am glad the Republic of Korea has become the first non-European full member Eureka country. We have achieved impressive economic development in a short period of time, with high-technology industry. The key factor for success has been open innovation and global cooperation, and we believe this is the most important for innovation. As a Eureka full member country, Korea will be an important innovation partner for other countries as we achieve a common goal of economic growth through technological innovation."

Byungjoo Min

(President of the Korea Institute for Advancement of Technology)

"Canadians are natural innovators, creating ideas and technologies that benefit a multitude of sectors and industries. We believe strongly in the value of international co-innovation as a pathway to growth for innovators, and we are committed to ensuring they have access to the expertise, knowledge and resources to grow and reach new markets. In June 2022, we proudly celebrated Canada's full membership in Eureka, as it allows us to continue to work together to achieve our shared vision."

Iain Stewart

(President of the National Research Council of Canada and High-level Representative)

At the Ministerial Conference, we were also happy to confirm Chile's re-association to Eureka. A live signing took place between Jorge Schindler, Chargé d'Affaires in Portugal for the Republic of Chile and Elvira Fortunato, Portuguese Minister for Science and Technology. Since then, Chilean national funding agency, the Production Development Corporation (CORFO) has increased its participation in Eureka, launching a call for projects with many other Eureka countries.

"We are thrilled to be in Eureka's network. The timing could not be better; we are actively promoting three key missions by providing funding to R&D and innovation projects on decarbonisation, resilience against climate change and sustainable productive transformation. We are committed to supporting Chilean companies going beyond borders, as we foresee fruitful collaborations with Eureka countries."

José Miguel Benavente

(Executive Vice President CEO at the Production Development Corporation)

Network meetings

An essential value of Eureka is its networking opportunities. At several meetings for both consultative and decision-making bodies organised each year in Brussels and chosen locations in the Chair country, ministries and funding agencies from 47 countries in five continents discuss current global challenges and R&D and innovation priorities.

Eureka meetings are an opportunity for the network and Secretariat to present activities and updates, and for all Eureka countries to decide on strategic and operational changes. The in-person meetings have the added benefit of ministry and funding agency representatives being able to arrange bilateral or multilateral meetings within the structure of the formal agenda. To allow flexibility and reduce the carbon impact of travel, all meetings are hybrid, allowing full online participation too.

In 2022, the Portuguese Chair hosted hybrid meetings on Terceira Island and in Cascais, Portugal, and a third hybrid meeting was organised by Walloon funding agency, Service Public de Wallonie-Recherche, in Spa, Belgium.

Outside of these three annual meetings with the entire Eureka network, ministry and funding agency representatives actively engage in Eureka activities and regularly meet to discuss specific topics in smaller working groups and steering committees.





Eureka was faced with a difficult decision in February 2022 when Russia invaded Ukraine, as both countries have been long-standing Eureka members. At our meetings in March 2022, ministry and funding agency representatives voted to suspend Russia's membership and support Ukraine by exonerating it from membership fees. Discussions are underway to explore how Eureka can support innovation in Ukraine, especially as the country rebuilds itself.

Significantly, a first grant agreement for the European Partnership on Innovative SMEs was signed during our network meetings in June 2022, following approval of a proposal submitted to the European Commission. This was an important step in securing the future of two of Eureka's programmes: Eurostars and Innowwide.

New working groups were also formed to consider Eureka's long-term strategy as a global network, establish whether Eureka's governance model could be made leaner and identify new target countries and regions for global cooperation and outreach, both by considering our network's existing connections and studying the responses to surveys sent to project participants about markets they wish to explore. These working groups will play an important role in shaping Eureka's strategy going forward.

Eureka overview 2022

Eureka accomplished major milestones in 2022, demonstrating its role as a leading network for international R&D and innovation with a unique global reach; we strengthened connections within innovation ecosystems, fully opened our network to non-European countries and launched many calls for projects for our bottom-up funding programmes.

Considering the priorities of both ministries and funding agencies and participating SMEs, large companies, research organisations and universities, we offered researchers and innovators the widest geographic scope to access funding to date. In 2022, we were also able to organise and attend in-person events and meetings around the world again, and so renew bonds with both the organisations we fund and support and the ministries and funding agencies that make up Eureka's network.

By promoting the accessibility and positive impact of our programmes, we see successes year after year; in the number of project applications we receive, the amount of public and private investment mobilised and in the resulting economic and networking benefits for participating organisations (e.g., annual revenue growth, access to new markets, employment growth and new business relationships being formed). In coming years, we will continue connecting innovative organisations to further increase the socio-economic benefits of R&D collaborations in our network of 47 countries and beyond.

284

PROJECTS*

38

COUNTRIES INVOLVED IN PROJECTS

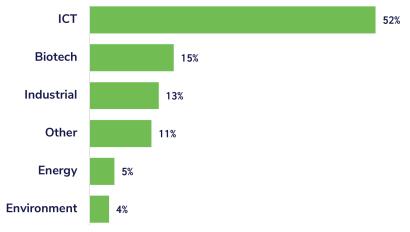
562.1M€

PUBLIC-PRIVATE INVESTMENT IN 2022

30

CALLS FOR PROJECTS LAUNCHED IN 2022

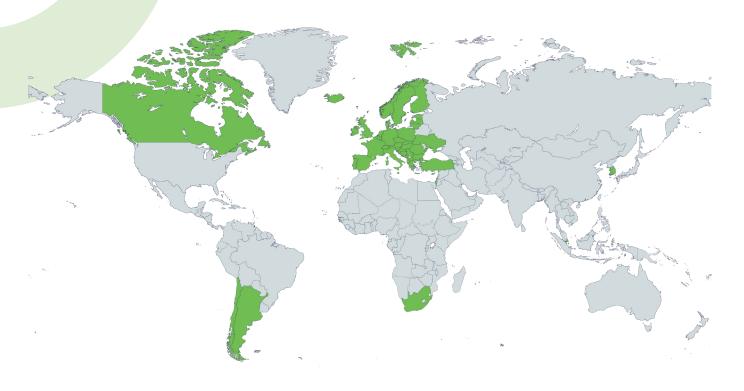
Public-private investment by technology sector**



^{*}The methodologies for counting Eureka projects differ across our programmes, which can lead to inconsistencies. Some Clusters projects, notably from the Clusters joint AI call, may not be included in the total number of projects.

^{**}The category "other" includes agrofood, agriculture and marine resources, physical and exact sciences and measurements and standards projects.

Eureka countries



Number of project participants per country in 2022

Austria	47	Montenegro	3
Belgium	42	The Netherlands	152
Bosnia and Herzegovir	na 3	Norway	25
Canada	23	Poland	15
Croatia	13	Portugal	40
Cyprus	2	Romania	4
Denmark	70	Serbia	19
Estonia	3	Singapore	6
Finland	31	Slovakia	1
France	54	Slovenia	17
Germany	115	South Africa	5
Greece	8	South Korea	27
Hungary	21	Spain	80
Iceland	7	Sweden	79
Ireland	5	Switzerland	71
Israel	5	Türkiye	75
Italy	20	Ukraine	5
Latvia	2	United Kingdom	38
Lithuania	13		

There is more country-specific data available on our website. Visit the interactive dashboard on eurekanetwork.org.

European Partnership on Innovative SMEs

The European Partnership on Innovative SMEs is co-funded by the European Union through Horizon Europe and 37 Eureka countries. It comprises two funding programmes, Eurostars-3 and Innowwide, and accompanying measures. A first grant agreement within the European Innovation Ecosystem work programme was signed in June 2022, with 37 Eureka countries and the European Commission committing close to one billion euro to the partnership.

Beginning in 2022, Eurostars project participants were able to benefit from a new accompanying measure; Horizon IP Scan is a service provided by IP Helpdesk to support organisations embarking on an R&D project as they decide intellectual property rights and define a consortium agreement to suit all parties. Two other accompanying measures are being designed too: a fast track to the European Innovation Council's Accelerator and an integration of our investment readiness programme for Eurostars and Innowwide project participants. These mechanisms would support SMEs as they commercialise their project results and scale up.

Eurostars-3

Eurostars was initially designed to enhance the growth of innovative SMEs through its support of SME-led international R&D projects whose results can be introduced into the market within two years of completion. Over the last 15 years, it has become one of the most successful international SME funding programmes and one of only a few close-to-market collaborative R&D programmes that spotlight SMEs.

Eurostars-3's target group is innovative SMEs, supporting companies who do not necessarily have a previous R&D track record, but prove to independent evaluators in their application that their methodology will achieve excellent technical, commercial and societal results. Two Eurostars calls for projects were launched in 2022; we received 789 applications, and of these, 214 were funded from 632 organisations.

214

PROJECTS FUNDED IN 2022

459

SMEs FUNDED IN 2022

310.8M€

PUBLIC-PRIVATE INVESTMENT IN 2022

1.5M€

AVERAGE PROJECT COST

Within Horizon Europe, Eurostars-3 provides a unique opportunity for European companies to collaborate with non-European Union Member States or Horizon Europe associated countries who are also supported by their ministries or funding agencies and the programme. Eurostars has expanded European cooperation: of the 37 countries participating in the programme, 27 are European Union Member States, four are associated to Horizon Europe, two are major European economies and four are international partners. There is global interest in the programme, and an expectation that it will attract further participation from other countries.





Innowwide

Innowwide is funded by the European Union as part of the European Partnership on Innovative SMEs. The programme funds innovative SMEs to assess the viability of their commercial or research ambitions for internationalisation in a target country. SMEs conduct feasibility studies for their innovative solutions over a six-month period, working with local organisations.

Over several calls for projects between 2021 and 2027, 24 million euro is being dedicated to funding approximately 400 market feasibility projects (with 60,000 euro given per project) led by innovative SMEs from European Union Member States or countries associated to Horizon Europe wanting to explore international markets in Africa, North and South America, the Middle East or Asia-Pacific. Innowwide supports one beneficiary per project, but companies in target countries that SMEs choose to collaborate with can benefit indirectly as subcontractors.

SMEs can carry out a market feasibility project at different stages. For example, when exploring or developing an R&D project idea before applying for funding from Eureka programmes, or after a successful R&D project to understand whether their new product, process or service might be commercialised in targeted global markets. This flexibility allows Eureka to maintain support for innovative SMEs throughout their growth and internationalisation process.

272

APPLICATIONS RECEIVED
IN 2022

33

COUNTRIES APPLIED IN 2022

50

PROJECTS FUNDED IN 2023

61

COUNTRIES TARGETED
IN APPLICATIONS IN 2022

A first call for projects was launched in September 2022, encouraging a focus on Africa: 25 projects targeting Africa and 25 projects targeting the rest of the world will be funded in 2023. We received 272 applications, 92 of those targeting Africa, 116 targeting North and South America, 61 targeting Asia-Pacific and three targeting Europe, totalling 61 different target countries.

For Eureka, this call for projects had the widest geographic scope for SMEs to access funding to date; Innowwide provides an entry point for organisations collaborating with non-Eureka countries and also indicates to Eureka new regions SMEs are interested in exploring. SMEs from 13 countries will be funded for feasibility assessment projects to be carried out in close to 30 target countries, underlining the potential Innowwide has for supporting the development of new global value chains.

Clusters

Eureka Clusters are industry-led international communities of large companies, SMEs, research organisations, universities and end-users. They promote R&D and innovation in strategic technology areas that aim to meet market needs and solve economic, technological and societal challenges. Clusters support participants to develop project ideas, build consortia, access funding and offer regular and individual coaching and mentoring.

Eureka's Clusters programme is a demonstrated mechanism to mobilise significant public-private investment and foster international collaborative communities. Because of close cooperation with ministries and funding agencies, projects are aligned with national priorities, resulting in high return on public investment. Cluster projects develop cutting-edge technologies and have far-reaching impacts for participants and participating countries.

The Clusters programme includes both individual and joint calls. It encourages increased levels of support from countries and promotes the emergence of new innovation ecosystems by exploiting synergies between the industry communities. Driven by these objectives, in 2022, all five Clusters launched a joint call for sustainability projects supported by 16 countries. The year also saw a steady increase in interest and support from Eureka countries for the Clusters; a trend that appears set to continue in 2023.

654

167.1M€

Individual Clusters

29.5M€

Joint Cluster call

TOTAL
PARTICIPANTS
IN 2022

PUBLIC-PRIVATE INVESTMENT FOR PROJECTS STARTED IN 2022 PUBLIC-PRIVATE INVESTMENT FOR AI CALL 2021 PROJECTS STARTED IN 2022

"Evolving geopolitical changes and economic pressures have demonstrated the importance of collaborative science, technology and innovation beyond borders. Eureka Clusters continue to enable effective co-innovation between durable and trusted partners. This past year, we launched a sustainability call, piloting a new approach for inter-Cluster engagement, and prepared for a mid-term review to identify areas of opportunity for continuous improvement. We look forward to strong and continued public engagement in the Clusters."

Melanie Cullins

(Director General, National Programs and Business Services at the National Research Council of Canada, National Project Coordinator and Chair of the Public Authority Committee)

"Despite political and economic uncertainty, technology investment remains a top priority in 2023. Specifically, tech trends such as artificial intelligence, cloud computing, cybersecurity, internet of things, quantum and robotics are opening doors for new businesses. To seize these opportunities, innovators can leverage a flexible, transnational and bottom-up instrument: the Eureka Clusters programme. Through this programme, different communities and organisations (large companies, SMEs, academia, research organisations and end-users) collaborate to accelerate industry-led innovation, creating strong market impact and significant societal benefits. The Clusters programme is a unique place in the global R&D and innovation funding ecosystem, as it fosters alignment between national strategies (top-down) and industrial development (bottom-up)."

Casper Garos, David Kennedy and Jochen Langheim (Co-Chairs of the Clusters Committee)

Clusters statistics from individual calls

CELTIC-NEXT

Next-generation communications

Supports information and communications technology (ICT) projects and champions a secure digital society. For developing high-performance communications networks to improve data-rich applications and advanced services.

4 23.9M€ 4 26.4M€

PROJECTS PUBLIC-PRIVATE PROJECTS PUBLIC-PRIVATE
LABELLED INVESTMENT STARTED INVESTMENT FOR
IN 2022 FOR PROJECTS IN 2022 PROJECTS STARTED
LABELLED IN 2022 IN 2022

EUROGIA

Low-carbon technologies

Boosts productivity, competitiveness and environmental sensitivity. For projects wanting to develop clean, energy efficient technologies and low carbon solutions for energy generation, distribution and storage. Striving to develop an inclusive and sustainable energy transition.

10 15.1M€ 1 0.5M€

PROJECTS PUBLIC-PRIVATE PROJECTS PUBLIC-PRIVATE
LABELLED INVESTMENT STARTED INVESTMENT FOR
IN 2022 FOR PROJECTS IN 2022 PROJECTS STARTED
LABELLED IN 2022 IN 2022

ITEA

Software innovation

Enabling software innovation projects in the smart mobility, smart cities, energy, healthcare, manufacturing, engineering and safety and security sectors. Projects push technology fields like AI, big data, simulation and high-performance computing into applications.

14 147.9M€ 7 61.8M€

PROJECTS PUBLIC-PRIVATE PROJECTS PUBLIC-PRIVATE
LABELLED INVESTMENT STARTED INVESTMENT FOR
IN 2022 FOR PROJECTS IN 2022 PROJECTS STARTED
LABELLED IN 2022 IN 2022

SMART

Advanced manufacturing

Projects support the adoption, integration and upskilling of advanced and discrete manufacturing technologies. Organisations help production companies navigate the global shift to advanced manufacturing.

8 13.6M€ 8 14.6M€

PROJECTS PUBLIC-PRIVATE PROJECTS PUBLIC-PRIVATE
LABELLED INVESTMENT STARTED INVESTMENT FOR
IN 2022 FOR PROJECTS IN 2022 PROJECTS STARTED
LABELLED IN 2022 IN 2022

Xecs

Electronic components and systems

Since 2021, accelerating the pace of sustainable innovation along the whole electronics, components and systems value chain, with projects in the international community. Projects underpin the digital transformation of our economy and society. Xecs is building on the successful PENTA and EURIPIDES² Clusters.

7 58.7M€ 5 63.8M€

PROJECTS PUBLIC-PRIVATE PROJECTS PUBLIC-PRIVATE
LABELLED INVESTMENT STARTED INVESTMENT FOR
IN 2022 FOR PROJECTS IN 2022 PROJECTS STARTED
LABELLED IN 2022 IN 2022

Xecs PENTA and EURIPIDES²

Labelled projects are high quality projects that have received a positive evaluation and are either funded and running or awaiting funding decisions.

Network projects

Network projects is Eureka's original, flexible, bottom-up cooperation programme. Participants are free to decide their technological focus and apply all year round, but the programme model is also used as an efficient platform for ministries and funding agencies to cooperate and launch bilateral and multilateral calls for projects (sometimes thematic or based on a specific technology or market area) with dedicated funds.

Alongside 12 bilateral calls for projects, three large calls with a focus on next generation integrated photonics sensing, the Danube region and cooperation with Chile were launched in 2022, involving a total of 16 Eureka countries. These demonstrate how Network projects calls can be adapted for multiple purposes: to target a particular region, focus on a technology area or support a country's renewed engagement in Eureka.

39

PROJECTS FUNDED
IN 2022

48M€

PUBLIC-PRIVATE INVESTMENT IN 2022

15

CALLS LAUNCHED IN 2022

22

COUNTRIES
PARTICIPATED IN 2022

Network projects is a versatile tool for boosting participation in Eureka, as countries can maintain conformity with existing national R&D funding procedures. For example, the multilateral call with Danube region countries was the first instance of Albania and Montenegro participating in a Eureka call for projects, resulting from a working group with Western Balkan countries that supported increased international collaboration.

"The overall long-term goal of the working group focusing on the Western Balkans was to help generate new cooperation projects. To provide tailored support to the region, the Eureka Secretariat organised a series of dedicated trainings. One of the actions implemented in 2022 was a multilateral call for projects with the participation of Albania, Austria, Croatia, France, Germany, Hungary, Montenegro, Poland and Slovakia. In total, 14 project applications were submitted; the final evaluation results are expected soon."

Ines Marinkovic

(National Project Coordinator at the Austrian Research Promotion Agency)

Ministries and funding agencies also began preparing calls for projects to launch in 2023, using the adaptability of the programme to explore cooperation beyond neighbouring countries and target common priorities. Network projects has a simple mechanism and evaluation methodology that eases international collaboration for both participating ministries and funding agencies and the companies, universities and research organisations applying for funding. Ministries and funding agencies can initiate or opt into calls for projects according to national priorities and budget, and the programme allows for any additional rules and eligibility and evaluation assessments.

Globalstars

Based on the simple, optimised mechanism of the Network projects programme, the Globalstars initiative has proven to be an efficient system for global cooperation. Globalstars enables ministries and funding agencies to coordinate and dedicate funds for bilateral or multilateral calls for projects with countries or regions outside the Eureka network. In 2022, a declaration of intent was signed with three Brazilian funding agencies: the Empresa Brasileira de Pesquisa e Inovação Industrial (EMBRAPII), the São Paulo Research Foundation (FAPESP) and Conselho Nacional das Fundações Estaduais de Amparo à Pesquisa (CONFAP), and two successful Globalstars calls for projects were launched with Brazil and Brazil's São Paulo region. Since its realisation in 2016, Globalstars has mobilised over 200 million euro of public-private investment.

Globalstars ensures Eureka's valuable engagement with active R&D markets by providing a means of building sustainable relationships with non-Eureka countries or regions whose companies and organisations have skills and strengths that complement those of Eureka country organisations. Globalstars is part of Eureka's multi-track approach for internationalisation and can be an entry point for a country or region's increased involvement with Eureka (in the form of membership as either an associated country or full member).

20

ORGANISATIONS RECEIVED FUNDING IN 2022

6.7M€

PUBLIC-PRIVATE

PUBLIC-PRIVATE
INVESTMENT IN 2022

6

PROJECTS FUNDED IN 2022

4

COUNTRIES/REGIONS
PARTICIPATED IN 2022

The 2022 calls for projects with Brazil:

- 9 project applications received
- 36 organisations from 6 countries applied Funding decisions made in 2023.

The Globalstars call for projects with Brazil was coordinated by the Netherlands Enterprise Agency (RVO).

"In 2022, the Netherlands Enterprise Agency coordinated a Globalstars call for projects between Eureka and Brazil in collaboration with the Empresa Brasileira de Pesquisa e Inovação Industrial (EMBRAPII), and we were able to approve several projects. As such, it is my impression that our companies have more than enough appetite for future collaborations between Eureka and Brazil."

Arnold Meijer

(Project officer at the Netherlands Enterprise Agency)

Following activities carried out by network members in an African outreach working group, we also signed a Declaration of Intent with Kenya's National Research Fund (NRF) for a call for projects to be launched in early 2023. Furthermore, building on an existing relationship with Taiwan's Department of Industrial Technology (DoIT), a second Globalstars call for projects with the region was envisaged for 2023.

Investment readiness

In 2022, Eureka implemented investment readiness activities devised to help SMEs explore relationships, partnerships and investment opportunities with large corporates and corporate venture teams, and to introduce them to a new startup ecosystem and investors around the world. These activities were a combination of online sessions with corporates and free participation in an international event.

As part of the investment readiness programme, Eureka organised an international mission offering 30 free passes (Alpha packages) for SMEs to attend Web Summit in Lisbon, Portugal, in November 2022. SMEs had the opportunity to interact with companies and investors from all over the world, as well as attend masterclasses and talks. Moreover, three SMEs were invited to pitch their solutions to a panel of investors.

Concurrently, we hosted corporate activities, having established contacts with leading corporate partners interested in hosting two to three online sessions with innovative SMEs. The corporate activities began in 2021 and are structured around specific industry challenges set by each corporate. The sessions culminate in selected SMEs pitching their solutions to these challenges in one-to-one meetings with the corporate, with the aim of establishing long-term partnerships in the form of a commercial agreement, investment or collaboration on a pilot project (e.g., where the SME tests its solutions within the corporate's business divisions). SMEs also receive valuable feedback on their company, pitch and proposed solution.

30

COMPANIES ATTENDED AN INTERNATIONAL MISSION

210

COMPANIES PARTICIPATED IN CORPORATE ACTIVITIES

3

COMPANIES PARTICIPATED IN A PITCHING COMPETITION

22

COMPANIES HAD ONE-TO-ONE CONVERSATIONS WITH CORPORATES

13 countries (Denmark, Finland, France, Germany, Lithuania, the Netherlands, Norway, Portugal, Slovenia, Spain, Sweden, Switzerland and the United Kingdom) have been financially contributing to the programme since 2019, resulting in a total budget of 487,500 euro for the Eureka services targeting SMEs based in those countries.

Eureka has a long tradition of supporting SMEs in forming connections with corporate venture teams and will carry on its investment readiness activities in 2023, expanding access to all 47 Eureka countries. The intention is that the investment readiness programme will continue within the European Partnership on Innovative SMEs as an accompanying measure to the funding programmes in place to support innovative SMEs.

Corporate activities

Six corporates hosted online sessions with SMEs: Agbar, AVL, Enel, Fluidra, MC and Repsol. In the online sessions, the corporates are often represented by corporate venturing teams or innovation hubs that put SMEs in touch with relevant business divisions. In addition to corporate partnerships, we organised a session hosted by the European Space Agency (ESA), promoting its programmes and opportunities for innovative SMEs.

"Our collaboration with Eureka during the past two years has given us the opportunity to set out our main challenges to a wide community of startups. We have received very interesting proposals and are currently collaborating with some startups to implement their solutions."

Carlos Montero

(Chief Technology Officer at Agbar)

"The investment readiness programme gave us the opportunity to open up one of AVL's technical challenges. We are fully convinced that collaboration is the foundation of real innovation, and thanks to Eureka, we were introduced to creative solutions and passionate people. Most importantly, we found innovative companies that fit AVL very well."

Alexander Ulz

(Business Development Manager at AVL Creators Expedition)

"Eureka's investment readiness programme has given us the opportunity to share our venture client approach and innovation challenges with relevant ecosystems, startups and SMEs to identify new interesting solutions for our business lines. We value the flexibility of the programme, which allows us to adjust participation with our own processes and existing initiatives".

Fernando Sandoval

(Head of Enel Innovation Hub Europe)

"Collaborating with Eureka was a great opportunity to enlarge our network and scout promising startups and SMEs from our sector. Moreover, doing it in an agile way, we were able to obtain results in a short time and with minimal resources."

Pere Camprovin

(Lab Manager at Fluidra)

"At MC, we breathe innovation and aim to build the future of retail. Acknowledging that our network is limited and innovation can come from anywhere, partnering with Eureka has allowed us to expand our reach and engage with even more startups."

Rafael Pires

(IT Labs Manager at MC)

"We began our collaboration with Eureka and the programme to increase our engagement with the European innovation ecosystem. We appreciated the connection to all ministries and funding agencies in Eureka's network who have great knowledge of local startups and SMEs and helped us identify companies with a good fit with our challenges."

Silvia Pérez Díaz

(Open Innovation Expert at REPSOL TechLab)

Expert community

Eureka maintains a network of remote independent experts who conduct objective evaluations of programme applications, assessing projects and applicants according to set criteria. Our ever-expanding database contains over 3,500 technical experts (for example, specialists in electronics, industrial manufacturing, energy and biological technologies) and market experts (specialising in sectors such as medical, energy, transportation and communications) from more than 50 countries. The experts are an added value to our network and are eager to promote their work with Eureka, giving us increased visibility in the R&D and innovation world.

Because of the efficiency and quality of expert evaluations conducted for Eureka's international programmes, we have been asked to offer our service to ministries and funding agencies for their national programmes. Innovation Fund Denmark (IFD) has successfully used the database since 2015 and will continue to do so into 2023.

The customisability of the database makes it an incredibly flexible tool for programme evaluations. Using the system, the evaluation coordinator(s) can specify the technical and market expertise of, and languages spoken by the experts. The service is also scalable, with the possibility of commissioning any number of experts per evaluation, and within two days of contacting all the experts to evaluate programme proposals, over 1,800 on average confirm their availability for the requested dates. Before selecting the experts, the coordinator(s) can decide an evaluation methodology and set a fixed fee per evaluation.

Ministries and funding agencies having access to our expert community significantly eases and accelerates operational processes. All invoicing is done by the Eureka Secretariat, which reduces the administrative burden for the ministries and funding agencies using the database for national programmes. As there is no restriction on the number of evaluations experts can conduct per year, we intend to expand the service to more clients.

PRO-Ethics

Eureka is a partner in PRO-Ethics: a project exploring international and national programmes' ethics framework principles to optimise guidelines, assessment criteria, good practices and proposals to reflect the R&D needs of citizens, public and semi-public caretakers, NGOs, social entrepreneurs, etc.

Eureka has led and contributed to several of the project's deliverables, including:

- a stakeholder mapping,
- conducting a case study of the Eurostars ethics methodology and
- holding interviews and workshops to gather first-hand information from research funding organisations and ethics bodies about current and potential future ethics procedures.

In 2022, the consortium partners conducted workshops with citizens to define call for projects topics, shared best practices in an annual conference and made improvements to the ethics framework (tools and guidelines) in the lead up to its eventual publication. The Eureka Secretariat will be involved in organising the project's final conference in 2023.

The overall aim of PRO-Ethics is to find a balance between ensuring ethics principles of fairness, transparency, gender equality, privacy and sustainability, and organisations producing exciting R&D and innovation results for commercialisation. The results of the project will help streamline processes for those designing funding programmes.

Events highlights in 2022

Ministerial Conference

Eureka country ministers and their representatives, hosted by Elvira Fortunato, Portuguese Minister of Science, Technology and Higher Education, gathered in Estoril, Portugal, on 22 June for Eureka's 28th Ministerial Conference.

Together, they stressed the importance of Eureka in the global R&D and innovation landscape and recognised its unique role in supporting ground-breaking innovations that are boosting world economies, creating jobs and have real positive societal impact. The attendees reaffirmed their commitment and national support to continue and further the development of Eureka.

Notably, Canada and South Korea became full member Eureka countries, Chile was reassociated to the network, a memorandum of understanding was signed with the European Commission and the European Partnership on Innovative SMEs, the biggest SME-focused action in the European innovation ecosystems within Horizon Europe, was launched by minister Elvira Fortunato and Jean-Eric Paquet, Commission Research and Innovation Director-General.





Global Innovation Summit

The Global Innovation Summit in 2022 brought together political leaders, researchers and companies worldwide in the Estoril Convention Centre in Portugal, on 22-23 June. The theme for the event was sustainability and the Atlantic Ocean, with 140 speakers exchanging ideas on topics like ocean preservation, space technologies and sustainable strategies and policies.

Eureka-ran workshops and panel discussions focused on global outreach, investment readiness and an academy session helping organisations apply to Eureka programmes. The Korea Institute for Advancement of Technology (KIAT) also hosted their annual Korea Day as part of the event, and a strong delegation from Canada presented a session to encourage collaboration with local organisations.

The Global Innovation Summit was the culmination of months of hard work by the Portuguese Chair; the Atlantic International Research (AIR) Centre, Agência Nacional de Inovação (ANI), the Cascais City Hall and the Fundação para a Ciência e a Tecnologia joined forces to make the event a success. There were over 1,700 registrants, and attendees were from more than 90 countries.

Eureka meets the Atlantic To consolidate connections with non-Eureka countries (and in particular, to increase Eureka's global scope in sustainability achieved through space-ocean-earth innovation), the Portuguese Chair organised a series of events in 2021 and 2022 entitled, "Eureka meets the Atlantic" in Lisbon, Cape Town, Rio de Janeiro and Boston. At these events, Eureka was presented to delegations of potential stakeholders and beneficiaries from the host and neighbouring countries, allowing us to reach regions our network has yet to extend to.



Web Summit As a part of our investment readiness activities, we attended Web Summit in Lisbon, Portugal, on 3-4 November 2022. We were able to speak to many Eureka beneficiaries and promote Eureka to a wide audience of innovative startups and SMEs. The event saw over 70,000 attendees, and Eureka's presence was publicised on the Web Summit website and in promotional material.





European Union Czech Presidency conference on research and innovation funding synergies in Europe Brit Helle, Eureka Secretariat Director General, was invited to speak as a panellist in a flagship conference on R&D and innovation synergies in Europe for the Council of the European Union's six-month Czech Presidency. The event was held in Prague, Czech Republic, 7-8 July and was attended by high-level representatives from the European Commission and European Union Member States.



European Partnership Stakeholder Conference
Back in Brussels, Belgium, we attended an Horizon
Europe event to establish new synergies and exchange
best practices with other European partnerships.
There, we presented key statistics and achievements
from the European Partnership on Innovative SMEs
to organisations active in European innovation
communities.

Eureka Innovation Awards

At the Global Innovation Summit in Estoril, Portugal, on 22 June, we presented five Eureka innovation awards to organisations for ground-breaking products, processes or services developed during a Eureka project. Eureka Innovation Awards are a way to recognise the incredible innovations that positively impact and generate value for industries and our society.

Nominated organisations had to be based in a Eureka country and have participated in a Eureka project that began after 2014 and finished before 29 April 2022. Ministries and funding agencies nominated up to two organisations for each of the five award categories chosen by the Portuguese Chair.

Award categories

- Best Product and Service Innovation
- Best Sustainability Innovation
- O Best Thematic Innovation (space-ocean-earth systems)
- O Best Woman in Leadership
- Best Portuguese Project

Nominated organisations were invited to write an application, spotlighting the strengths of their project results and describing how their innovation benefited from international collaboration. For example, they may have experienced entry into new markets, improved R&D capacities and position in a sector, knowledge exchange or established relationships with new partners. We also asked organisations to explain how their innovation could be transferred or replicated and how it benefits companies and society, stating concrete examples and including testimonials from users (the communities project results benefit).

Nominees were evaluated by selected experts (including professionals from leading Portuguese organisations and universities) against set criteria, and three organisations were shortlisted for each category before the final award ceremony at the Global Innovation Summit.

Award winners received a bespoke trophy, a label to add to promotional material, travel and accommodation expenses paid for one person per shortlisted project to attend the Global Innovation Summit and visibility and networking opportunities in the form of a dedicated digital booth at the Global Innovation Summit and a presentation of the organisation at an award ceremony in front of delegations from Eureka countries.

Award winners 2022

Best Product and Service Innovation

Nutrasource for Rapid Omega-3 Fatty Acid Diagnostic Test (Network projects)



Nutrasource is producing a rapid diagnostic test for identifying low levels of omega-3 fatty acids, allowing doctors and nutritionists to recommend supplements or dietary changes to improve overall health and reduce inflammation linked to Alzheimer's disease.

Best Sustainability Innovation

let's dev GmbH & Co. for SPEAR (ITEA Cluster)



SPEAR partners designed a digital twin software that optimises the performance of power plant energy production, reducing energy consumption. The software can be used in both new and existing power plants.

Best Thematic Innovation

ASAT Co. for QUANTUM GS (Network projects)



QUANTUM GS partners developed a modem for low earth orbit satellites, that helps allocate bandwidth in real time to the areas needing more data and less to those where people are sleeping or idle.

Best Woman in Leadership

See02 Energy and Beatriz Molero Sanchez for See02_Demo2 (Network projects)



SeeO2_Demo2 partners developed a net carbon electrolyser for plastic, chemical, petrochemical and metal processing industries. It converts captured carbon dioxide into useable resources and fuels like hydrogen, carbon monoxide and syngas. Beatriz Molero Sanchez lead this team.

Best Portuguese Project

μRoboptics for FacePrint (Eurostars)



FacePrint partners found a faster way to rebuild damaged faces with 3D printed silicon prostheses based on a computerised tomography (CT) scan of a patient's face and using artificial intelligence to match facial features and skin tone.

Eureka governance

The Eureka Association is established as an international, non-profit legal entity under Belgian Law (AISBL). It is governed by different groups who represent the interests of Eureka country national ministries. The main decision-making body is the General Assembly, where all Eureka full member countries are represented, and management and strategy is overseen by the Executive Board and Group.

Each year, a different Eureka country volunteers to be Chair. Portugal held the Chair from July 2021 until June 2022, later extended for an additional six months until December 2022. As a break from tradition, between January 2023 and June 2023, there will be no Chair country and strategic initiatives will be decided by the Executive Group until Türkiye takes over as Chair in July 2023.

To implement this strategy and manage the operations of the Eureka network, the member countries of Eureka are supported by a centralised Secretariat based in Brussels, Belgium. The day-to-day activities are organised under the responsibility of the Director General of the Secretariat and executed by an international team of some 35 staff members who are highly specialised in their respective fields (legal, finance, IT, HR, marketing and communications, strategy, advocacy, programme management, etc.).

The governance of Eureka is outlined in the Eureka Regulatory Corpus. In 2023, the governance structure will be assessed to ensure it is efficient, agile and modern.

Executive Board

The Executive Board meets at regular intervals throughout the year and oversees Eureka's activities. Its main responsibility is to implement decisions taken by the General Assembly and to manage the Eureka Association (the latter of these tasks it delegates to the Director General of the Secretariat for day-to-day operations). The Executive Board includes representatives from a minimum of seven Eureka countries.

In 2022, the Executive Board was composed of:

- Miguel Bello Mora President from January 2022 to June 2022 Atlantic International Research (AIR) Centre
- Ricardo Conde President from July 2022 to December 2022
 Portuguese Space Agency
- Ahmet Yozgatlığil Türkiye Scientific and Technological Research Council of Turkey (TÜBİTAK)
- Klaus Puchbauer-Schnabel Austria
 Federal Ministry for Digital and Economic Affairs
- Mikk Vahtrus Estonia
 Ministry of Economic Affairs and Communications
- Szonja Csuzdi Hungary
 National Research, Development and Innovation Office (NRDI Office)
- Paulo Ferrão Portugal Instituto Superior Técnico (IST)
- Luis González Souto Spain
 Centre for the Development of Technology and Innovation (CDTI)
- Marc Pauchard Switzerland Innosuisse (Swiss Innovation Promotion Agency)

Risk and Audit Committee

The Risk and Audit Committee supports the Executive Board with finance, internal control, risk management and audit. The Committee met three times in 2022 and is composed of:

- Patrick Jarvis Chairperson Innovate UK
- Theo Bonten The Netherlands
 Ministry of Economic Affairs and Climate Policy
- Agnes Schneider Austria
 Austria Wirtschaftsservice GmbH (AWS)
- Hector Gonzalez Menendez Spain
 Centre for the Development of Technology and Innovation (CDTI)

In 2022, the Risk and Audit Committee focused on:

- Reviewing outcomes of internal and statutory audit work
- Reviewing and discussing cash flow, financial statements and budget
- Reviewing risk management activities
- Supervising the development of the new project management platform
- Supervising the preparation and implementation of the European Partnership on Innovative SMEs

Risk management

Risk management is an ongoing practice within the Eureka Association, involving all risk owners by sector or activity. A comprehensive risk register with a summary of the top risks is regularly reported to the Risk and Audit Committee and the Executive Board. All the risks inherent to Eureka activities are identified and evaluated in terms of impact and likelihood. All risks mentioned in the risk register are under control with mitigation actions planned or being undertaken.

Statutory and internal audit

The Eureka Association is subject to an annual statutory audit (conducted by Ernst & Young auditor Assurance service). An independent internal audit function is in place and conducted by PricewaterhouseCoopers. It supports Eureka in several domains of activity according to a yearly revised internal audit plan.

Social responsibility

At the Eureka Secretariat, we make concerted efforts to act responsibly by providing sufficient care to our employees, using our financial resources efficiently and reducing the environmental impact we have on our local and wider surroundings. In writing new human resources, procurement and environmentally conscious policies, we aim to have an increased positive influence on our employees, stakeholders and Brussels and Belgian communities (where our offices are based).

Our commitments for the future can be split into three main pillars:

- Human resources (health and wellbeing in the workplace)
- Procurement (finances and purchasing)
- Environment

By building on our existing sustainable and ethical practices in these areas, the Eureka Secretariat will continue to reflect the core values of the intergovernmental network we represent.

Human resources (health and wellbeing in the workplace)

We have improved policies in our workplace that encourage diversity, inclusion and equal opportunities. For example:

- we have a fair and transparent recruitment process in place,
- we actively encourage personal development by investing in training for employees and conducting continuous two-way appraisals with team leaders and managers and
- we support employee health and wellbeing by training in-office workplace counsellors.

Procurement (finances and purchasing)

Our procurement policies ensure we choose the most suitable suppliers and services. For example:

- we treat suppliers equally and do not conclude agreements that distort normal competition conditions,
- we review pricing quotes to obtain good value for money through market assessments and balancing the trade-off between quality and price and
- we act in a transparent manner with documented decisions subject to an annual audit review.

Environment

We are committed to reducing our direct impact on the environment. For example:

- we consider and manage our emissions, energy and natural resource consumption,
- we encourage and fully reimburse public transport use and provide an allowance for cycling as a commute option and
- we reduce waste and use of disposable items, recycle and have a water filtration system for drinking water.

Our network (national or regional ministries and funding agencies)

- Albania National Agency of Scientific Research and Innovation (NASRI)
- Argentina Secretariat of Government for Science, Technology and Productive Innovation (SGCTeIP)
 Suspended in 2022 (on request)
- Austria Austrian Research Promotion Agency (FFG)
- O Belgium (Brussels) Innoviris
- Belgium (Flanders) Flanders Innovation & Entrepreneurship (VLAIO)
- O Belgium (Wallonia) Service Public de Wallonie-Recherche
- Bosnia and Herzegovina Ministry of Civil Affairs
- Bulgaria Bulgarian Small and Medium Enterprises Promotion Agency (BSMEPA)
- Canada National Research Council of Canada (NRC)
- Chile Production Development Corporation (CORFO) Suspended in 2022 (on request) until 22 June 2022
- Croatia Croatian Agency for SMEs, Innovations and Investments (HAMAG-BICRO)
- Cyprus Research and Innovation Foundation (RIF)
- Czech Republic Ministry of Education, Youth and Sports (MEYS)
- O Denmark Innovation Fund Denmark (IFD)
- Estonia Estonian Business and Innovation Agency
- Finland Business Finland
- France Bpifrance
- Germany Federal Ministry of Education and Research (BMBF) and Project Management Agency (DLR)
- Greece Ministry of Development and Investments, General Secretariat for Research and Innovation
- Hungary National Research, Development and Innovation Office (NRDI)
- Iceland Icelandic Centre for Research (Rannìs)
- Ireland Enterprise Ireland
- Israel Israel Innovation Authority (IIA)
- Italy Ministry for Universities and Research (MUR)
- Latvia Latvian Council of Science (LZP)
- Lithuania Research Council of Lithuania
- Luxembourg Ministry of Economy and the National Research Fund and Luxinnovation
- Malta Malta Enterprise
- Monaco Direction de l'Expansion Economique

- Montenegro Ministry of Science (Directorate for Innovation and Infrastructure)
- The Netherlands Netherlands Enterprise Agency (RVO)
- North Macedonia Ministry of Education and Science
- Norway Norwegian Research Council (RCN)
- Poland National Centre for Research and Development (NCBR)
- Portugal Innovation Agency (ANI)
- Romania Executive Agency for Higher Education, Research, Development and Innovation Funding (UEFISCDI)
- Russia Agency for Technological Development Suspended in 2022 (by the Eureka network)
- San Marino Patent and Trademark State Office (USBM)
- Serbia Ministry of Education, Science and Technological Development
- Singapore Enterprise Singapore
- Slovakia Ministry of Education, Science, Research and Sport of the Slovak Republic (MESRS SR)
- Slovenia Ministry of Economic Development and Technology (Internationalisation, Entrepreneurship and Technology Directorate)
- South Africa Department of Science and Innovation (DSI)
- South Korea Korea Institute of Advancement of Technology (KIAT)
- Spain Centre for the Development of Technology and Innovation (CDTI)
- O Sweden Vinnova
- Switzerland Innosuisse (Swiss Innovation Agency Knowledge Transfer and International Collaborations)
- Türkiye Scientific and Technological Research Council of Turkey (TÜBİTAK)
- Ukraine Ministry of Education and Science of Ukraine, Directorate for Science and Innovation
- The United Kingdom Innovate UK

www.eurekanetwork.org

Eureka Network









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